

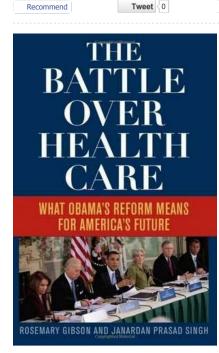
## Book review | 'The Battle Over Healthcare'

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With "The Battle Over Healthcare," well known authors Rosemary Gibson and Janardan Prasad Singh follow up on a string of widely read and authoritative books on health care.

ΑA

Several political pundits have claimed that this is another left-wing diatribe on health care, assuming that the authors' previous books - "The Treatment Trap" and "Wall of Silence" - cannot be embraced by the conservative right. Nothing can be further from the truth. After all, no one wants to have unnecessary surgery or a medical mistake that is then covered up.

A basic theme of "The Battle Over Healthcare" is that the industry is rapidly evolving into an oligopoly, or a few players with major market clout and political influence. The book is skeptical at best on

# Written by Kevin T. Kavanagh and Cathy J. Kavanagh

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the current health care reform plan to control costs and regulatory agencies to oversee quality. Chapters are devoted to both vertical and horizontal integration and the problems that this creates.

Vertical integration is the employment of doctors by hospitals. Two factors are discussed: The role the American Medical Association had in the decline of primary care, and the employment of doctors by hospitals to increase market clout and services. (A third factor is that, according to the January MedPAC meeting, the current Medicare Reimbursement System pays hospitals 80 percent more for mid-level doctor visit codes. Currently, the percentage of physicians who are employed by or have an economic relationship with a hospital is reaching 70 percent.)

"The Battle Over Healthcare"

Is the government getting between the patient and his doctor? The answer is, if the



http://www.courier-journal.com/apps/pbcs.dll/article?AID=2012305190027

By Rosemary Gibson and Janardan Prasad Singh Rowman and Littlefield Publishers 190 pp.: \$26

doctor is yours, probably not. If the doctor's primary loyalty is to the institution, maybe yes. Are patients now widgets, and are doctors salespersons to increase institutional

profits? Those are questions the reader starts to ask after contemplating information in the book.

The effects of horizontal integration (hospital mergers) are also discussed. The authors state that hospital costs now account for 5 percent of the U.S. gross national product. While this is a bad thing for the economy, we have seen health care organizations touting this fact as being good for the economy by providing a large number of jobs and generating huge revenues, which is nothing more than a smoke screen for overuse of expensive services. Examples of how these large organizations have reduced market pressure and increased costs are given, and predictions that the great hopes of bundled payments and accountable care organizations may be just that: a hope. Too little too late. Their skepticism seems to have been confirmed by the observations reported in January's Congressional Budget Office report on care coordination and value-based payment.

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